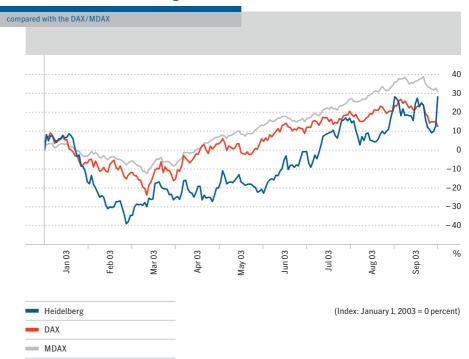
Interim Financial Report

2nd Quarter 2003/2004



Performance of the Heidelberg Share



Key Performance Data

| res in € millions | Q1 to Q2 | Q1 to Q2 | Q2 | Q2 |
|--|------------|-----------|------------|-----------|
| | prior year | 2003/2004 | prior year | 2003/2004 |
| Incoming orders | 2,025 | 1,783 | 911 | 1,023 |
| Net sales | 1,903 | 1,509 | 972 | 791 |
| EBITDA ¹⁾ | 131 | - 5 | 65 | 10 |
| EBITDA in percent of sales ¹⁾ | 6.9 | - 0.3 | 6.7 | 1.3 |
| Restructuring costs | _ | 4 | | 3 |
| Net profit or loss | 13 | - 129 | 1 | - 52 |
| Return on sales in percent | 0.7 | - 8.6 | 0.1 | -6.6 |
| Cash flow in percent of sales | 4.7 | 1.7 | 5.3 | 3.8 |
| Investments | 97 | 75 | 54 | 38 |
| Earnings per share in € | 0.13 | - 1.54 | _ | - 0.63 |

¹⁾ Excluding restructuring costs

2 The Heidelberg Share

3 Management Report

Industry Development Business Development Asset, Financial and Income Positions Regional Report Research and Development Investments Employees Corporate Risks Outlook

Interim Financial Statements of the Heidelberg Group for the Period April 1, 2003 to September 30, 2003

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The Heidelberg Share

The price of Heidelberg's share continued to rise during the second quarter of 2003/2004.

At its annual results press conference held on July 3, Heidelberg presented the annual financial statements for financial year 2002/2003. A decline in the share price was subsequently recorded due to the disappointing situation. Nevertheless, the share price then quickly stabilized at over € 22.00 and by September 30, 2003 it had risen by 15 percent to € 25.01. This slow but continual upward trend remained unaffected even by the publication of the sobering first quarter figures as well as the decision at the Annual General Meeting on September 12, 2003 not to pay a dividend. The meanwhile highest share price during the current financial year of € 28.21 was posted on September 1.

The Heidelberg share has increased by 54 percent since the beginning of the financial year compared to a 34 percent rise in the DAX and 43 percent growth in the MDAX during the same period.

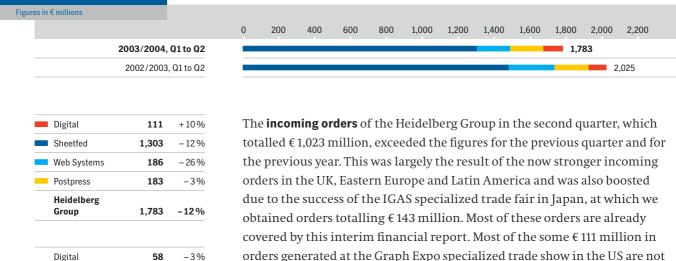
Industry Development

Business developments at the beginning of calendar year 2003 were shaped by such uncertainties as the war in Iraq and the SARS epidemic. The expectation of an approaching economic upswing only strengthened towards the end of the second quarter. The dampening factors still existing in the first quarter disappeared and prospects were judged more favorably. The current forecast for growth of global gross domestic product this year is about at the previous year's level of 2.7 percent.

The economic situation in our key markets only improved slowly during the current financial year. Beginning from a very low base, the capacity utilization of printing establishments gradually improved in the second quarter. A growth in the gross domestic product of 2.3 percent is anticipated in the US, our largest single market. In the euro zone, no turnaround is in sight following the weak previous year. Mere stagnation is projected for calendar year 2003 especially in Germany. Developments in Asia continued to be hampered by the SARS epidemic during the first half of the year, although the situation has meanwhile improved slightly. A modest recovery is anticipated this year in Latin America following the Brazilian economic crisis.

Business Development

Incoming Orders



| | | | covered by this internal induction report. Most of the solide e fit infinition |
|-------------|-------|--------|---|
| Digital | 58 | -3% | orders generated at the Graph Expo specialized trade show in the US are |
| Sheetfed | 752 | + 17 % | yet included in the second quarter figures. Both the IGAS and Graph Expe |
| Web Systems | 119 | -4% | reflect initial indicators of a turnaround. The coming months will show |
| Postpress | 94 | +15% | extent to which this initial growth can be sustained. Due to the low volur |
| Heidelberg | | | of incoming orders in the first quarter of the year, the Heidelberg Group's |
| Group | 1,023 | +12% | incoming orders for the first half of the financial year totalling € 1,783 mill |

0

200

400

600

800

Net Sales

| | | I € millions | igures in |
|----------|------------|---------------------|-----------|
| | | | |
| Q1 to Q2 | 2003/2004, | | |
| Q1 to Q2 | 2002/2003, | | |
| | | | |
| | | | |
| -9% | 104 | Digital | |
| - 25 % | 1,056 | Sheetfed | |
| -14% | 161 | Web Systems | |
| 0 % | 188 | Postpress | |
| -21% | 1,509 | Heidelberg Group | |
| | | | |
| -14% | 54 | Digital | |
| - 22 % | 564 | Sheetfed | |
| - 25 % | 75 | Web Systems | |

98

791

+11%

-19%

Postpress

Heidelberg

Group

1,509 1,903

1,200

1,000

1,400

1,600

1,800

2,000

were still substantially below the previous year's figure. All divisions were affected by the decline, with only the Digital Division exceeding the previous year's figure.

Heidelberg realized **sales** totalling € 1,509 million during the first half of the financial year - considerably below the previous year's figure. Compared with the prior year, the ongoing strained business conditions continued to have a negative impact not only in the US and the euro zone, but in Germany in particular. Although the weak underlying conditions hampered nearly all the divisions, the impact was mainly felt by the Sheetfed Division. Due to several large orders, only newspaper printing outperformed the previous year.

Asset, Financial and Income Positions

The Heidelberg Group's **operating loss before restructuring** fell from $\notin -59$ million in the first quarter to $\notin -34$ million during the second quarter. The first half of the financial year, which generated a loss of $\notin -93$ million, was disappointing. Nevertheless, in the end the impact of the sales decline was limited by the cost reduction measures, which have meanwhile taken hold. The favorable effects of the restructuring measures were already perceptible and have resulted in a marked reduction of structural costs from the previous year.

-60 -40 -20 0 20 40 60 80 100 120 140 Q2 Q2

As was described in detail in our Annual Report, we expanded our **program for medium-term cost reduction and efficiency enhancement** in the fourth quarter of the previous financial year. A total of up to \in 280 million in savings are generated annually as a result, of which \in 200 million will be realized during the current financial year. We also reduced our operating assets and thereby enhanced the financial flexibility of the Heidelberg Group. Additionally, we further promoted the implementation of these measures during the past second quarter. Realization of the individual measures is proceeding according to plan.

Net profit during the first half of the financial year of € –129 million was considerably below the previous year's figure. The larger loss at the joint venture NexPress had an effect on the financial result here as well. Net interest income continued to be favorable.

The **total assets** of the Heidelberg Group declined by 5 percent to \notin 4,895 million since the beginning of the financial year. In addition to the low level of business operations, which is typical for the second quarter, exchange rate effects totalling approximately \notin 80 million were also a key factor.

Fixed assets were reduced since the beginning of the financial year due to the relatively minor investments as well as exchange rate effects. Up to now, additions to tangible and intangible assets have been considerably below depreciation and asset disposals. Inventories increased by approximately 7 percent to € 1,145 million since the beginning of the financial year. This is mainly attributable to the effects of initial consolidations as well as a seasonal increase in finished goods inventories at our sales and service companies.

Result of Operating Activities¹⁾

Figures in € millions

| 1 to Q2 | 2003/2004, Q1 to | | | | |
|----------|------------------|---------------------|--|--|--|
|)1 to Q2 | 2002/2003, 0 | | | | |
| | | | | | |
| - 38 | -17 | Digital | | | |
| 137 | -7 | Sheetfed | | | |
| - 49 | - 49 | Web Systems | | | |
| - 14 | - 20 | Postpress | | | |
| 36 | -93 | Heidelberg Group | | | |
| -17 | - 6 | Digital | | | |
| 63 | 11 | Sheetfed | | | |
| -19 | - 27 | Web Systems | | | |
| -12 | -12 | Postpress | | | |
| 15 | - 34 | Heidelberg Group | | | |

¹⁾ Excluding restructuring costs

Balance Sheet Structure

| igur | res in percent | | |
|------|-------------------------|-----------------|-----------------|
| | | 31-Mar- 2003 | 30-Sep- 2003 |
| | Fixed assets | 23 | 22 |
| | Current assets | 77 | 78 |
| | Total assets | 100 | 100 |
| | Shareholders' equity | 38 | 36 |
| | Provisions | 28 | 28 |
| | Liabilities | 34 | 36 |
| | Total assets | 100 | 100 |
| | | | |

Among liabilities, shareholders' equity decreased due to foreign currencyrelated developments and through the loss accumulated during the reporting quarter. The equity ratio remained relatively unchanged compared with the first quarter. Provisions declined since the beginning of the financial year due to utilizations as well as in connection with disbursements from the provisions for restructuring costs.

The **net financial debt** of the Heidelberg Group amounted to \notin 340 million as of September 30, 2003 – up over the figure for the first quarter.

The Heidelberg Group's **free cash flow** during the first half of the financial year reflects the accumulated losses as well as disbursements within the framework of our restructuring measures.

The **cash flow** fell to \notin 25 million during the first half of the financial year from \notin 89 million the previous year. This is largely attributable to the loss during the current year. Although cash flow of \notin 30 million was higher in the second quarter than in the first quarter, it nevertheless fell short of the previous year's figure of \notin 52 million.

The **outflow of funds from current business activity** amounted to \notin 95 million during the first half-year reporting period. The cash flow contained in it arising from customer financing results from our efforts to externalize our customer financing as well as from the meanwhile lower sales volume. In particular disbursements for deferred restructuring expenses totalling \notin 27 million had an impact on the change in other provisions. The other changes include trade payables and other payables, both of which were down substantially from the previous year.

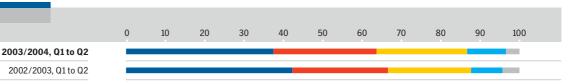
The **outflow of funds from investment activity** fell significantly. We considerably reduced the acquisition of tangible and intangible assets within the framework of the reduction in structural costs.

This resulted in an overall worsening of positive **free cash flow** from $\notin -79$ million the previous year to $\notin -177$ million. Despite the worsened result, in the second quarter positive free cash flow totalled $\notin -68$ million – an improvement over the previous year's figure of $\notin -92$ million. This is primarily attributable to the lower outflow of funds for investments during the current year.

Regional Report

The incoming orders of the **Europe, Middle East and Africa** region in the second quarter exceeded the figures for both the previous quarter and for the previous year – a reflection of an early sign of an upward trend. Sales generated in this region totalling € 567 million fell short of the figure for the first half of the previous financial year; this is primarily attributable to the weak order situation in the first quarter.

With incoming orders of € 130 million, in the second quarter the **Eastern Europe** region surpassed the previous year's figure. Sales for this region totalling € 150 million in the first half of the financial year were at about the previous year's level.



| Heidelberg | 100.0 | 100.0 |
|----------------------------------|-----------|-------|
| Asia/Pacific | 23.0 | 21.1 |
| Latin America | 3.4 | 4.3 |
| North America | 26.2 | 24.3 |
| Eastern Europe | 9.9 | 8.0 |
| Europe, Middle Eas and Africa | t 37.5 | 42.3 |

In the second quarter, the incoming orders of the **North America** region surpassed the figure for the first quarter, adjusted for foreign currency changes reaching the previous year's level. The sales of the region in the first half of the financial year totalled € 395 million, thereby falling further below the previous year's low figure. The decline resulted primarily from the low volume of incoming orders during the first quarter. Nevertheless in the meantime numerous printing establishments are reporting an improvement in their business prospects. This was reflected at the Graph Expo trade show, where we generated an order volume of approximately € 111 million.

With incoming orders totalling \notin 39 million in the second quarter, the **Latin America** region surpassed both the previous quarter as well as the same quarter the previous year. The sales of the region during the first half of the financial year of \notin 51 million fell short of the already low previous year's level.

During the second quarter, the incoming orders of the **Asia/Pacific** region totalling approximately € 275 million considerably surpassed the figure both for the previous year as well as for the first quarter. This development was favored by the Tokyo-based IGAS specialized trade fair in September. Sales in the region reached € 347 million during the first half of the financial year – thereby, as expected, falling short of the high previous year's figure.

Net Sales Portion of the Regions

Figures in percent

Net Sales by Region

| ures in € millions in comparison to prior year | Q1 to Q2 | Change | Q2 | Change |
|--|-----------|------------|-----------|------------|
| | 2003/2004 | in percent | 2003/2004 | in percent |
| Europe, Middle East and Africa | 566 | - 30 | 288 | - 30 |
| Eastern Europe | 150 | -1 | 79 | +1 |
| North America | 395 | - 15 | 197 | - 14 |
| Latin America | 51 | - 38 | 27 | 0 |
| Asia/Pacific | 347 | - 13 | 200 | -12 |
| Heidelberg Group | 1,509 | - 21 | 791 | - 19 |
| | | | | |

Research and Development

The unchanged R&D rate of 10 percent of consolidated sales makes clear our continuing commitment to promote the development of future-oriented technologies and innovative products despite our emphasis on a reduction of structural costs – particularly in view of drupa 2004, which will be held next spring, where we will present a number of new product developments.

Investments

Investments in tangible and intangible assets during the first half of the financial year declined by 23 percent from the previous year to € 75 million, thereby falling below depreciation for the period.

As part of our restructuring measures we reduced expenditures in machinery as well as in factory and office equipment.

Employees

The Heidelberg Group had a total of 23,706 employees as of September 30, 2003. Adjusted for changes in the scope of the consolidation, this was 975 fewer employees, or 4 percent below the figure at the beginning of the financial year. This decrease was the result of our structural cost reduction measures implemented in all divisions.

Employees by Division

| mber of employees | | | | | | | | |
|---------------------|-----------|------------|-----|---------|---------|--------|--------|--------|
| | | | 0 | 5,000 | 10,000 | 15,000 | 20,000 | 25,000 |
| | September | 30, 2003 | | | | | | 23,706 |
| | March | n 31, 2003 | | | | | | 24,181 |
| | | | | | | | | |
| Digital | 1,855 | - 19 % | | | | | | |
| Sheetfed | 17,161 | -3% | | | | | | |
| Web Systems | 2,228 | -4% | • | _ | | | | |
| Postpress | 2,462 | + 26 % | Coi | rporate | e Risks | | | |
| Heidelberg Group | 23,706 | -2% | | | | | | |

As in the past, the greatest risk confronting the Group is a delay in the economic turnaround. This is because capacity utilization in the printing industry, and with it our customers' propensity to invest, are both closely related to the strength of the economy. With its sales and service organization, the Heidelberg Group is assured of a favorable regional diversification of risk. Nevertheless, we are also affected by the global slack economy.

There are currently no recognizable risks that could threaten the existence of the Heidelberg Group.

Outlook

Despite some favorable signals, due to the continuing restrained investment activity on the part of commercial printing establishments, especially in key industrialized countries such as the US and Germany, no significant upswing in demand is anticipated for the current financial year.

In the current financial year, based on our improved cost structure our goal is to generate a break-even operating result – even should sales decline further by up to 10 percent. Notwithstanding possibly weaker overall demand, we aim at shifting our loss-generating areas visibly closer towards a break-even level.

With the measures being undertaken to improve the cost structure, we have laid the groundwork for a return to our customary strong result even in an uncertain market environment. Interim income statement of the Heidelberg Group April 1, 2003 to September 30, 2003

Interim income statement

Fig

| res in € thousands | Note | 1-Apr-2002 | 1-Apr-2003 |
|---|------|-------------|-------------|
| | | to | to |
| | | 30-Sep-2002 | 30-Sep-2003 |
| Net sales | | 1,903,216 | 1,509,452 |
| Change in inventories | | 74,930 | 56,410 |
| Other own work capitalized | | 34,437 | 37,145 |
| Total operating performance | | 2,012,583 | 1,603,007 |
| Other operating income | 4 | 125,288 | 143,486 |
| Cost of materials | | 793,774 | 690,719 |
| Personnel expenses | | 736,895 | 644,232 |
| Depreciation and amortization | | 94,118 | 87,901 |
| Other operating expenses | 5 | 476,617 | 416,876 |
| Result of operating activities | | | |
| excluding restructuring costs | | 36,467 | - 93,235 |
| Restructuring costs | 6 | | 3,682 |
| Result of operating activities | | | |
| including restructuring costs | | 36,467 | - 96,917 |
| Result from financial assets | | | |
| and marketable securities ¹⁾ | | - 26,658 | -24,776 |
| Net interest income | | 12,565 | 7,606 |
| Financial result | 7 | - 14,093 | - 17,170 |
| Income before taxes | | 22,374 | - 114,087 |
| Taxes on income | | 9,027 | 15,299 |
| Net profit or loss | | 13,347 | - 129,386 |
| Minority interests | | 1,917 | 3,250 |
| Net profit or loss – Heidelberg portion | | 11,430 | - 132,636 |
| Earnings per share | | | |
| according to IAS 33 (in € per share) | 8 | 0.13 | -1.54 |

 $^{1)}~$ Of which result from equity valuation: \notin –36,059 thousand (previous year: \notin –32,299 thousand)

Interim income statement of the Heidelberg Group July 1, 2003 to September 30, 2003

Interim income statement

Fi

| res in € thousands | 1-Jul-2002 | 1-Jul-2003 |
|---|-------------|-------------|
| | to | to |
| | 30-Sep-2002 | 30-Sep-2003 |
| Net sales | 972,696 | 791,292 |
| Change in inventories | -8,671 | 37,146 |
| Other own work capitalized | 18,376 | 17,324 |
| Total operating performance | 982,401 | 845,762 |
| | | |
| Other operating income | 37,476 | 52,602 |
| Cost of materials | 381,451 | 362,528 |
| Personnel expenses | 371,384 | 310,549 |
| Depreciation and amortization | 48,514 | 43,531 |
| Other operating expenses | 202,883 | 215,866 |
| Result of operating activities | | |
| excluding restructuring costs | 15,645 | -34,110 |
| | | |
| Restructuring costs | | 3,315 |
| Result of operating activities | | |
| including restructuring costs | 15,645 | - 37,425 |
| Result from financial assets | | |
| and marketable securities ¹⁾ | - 17,362 | - 10,957 |
| Net interest income | 4,300 | 4,316 |
| Financial result | - 13,062 | - 6,641 |
| | | |
| Income before taxes | 2,583 | - 44,066 |
| Taxes on income | 866 | 8,505 |
| Net profit or loss | 1,717 | - 52,571 |
| Minority interests | 1,623 | 1,862 |
| Net profit or loss – Heidelberg portion | 94 | - 54,433 |
| Earnings per share | | |
| according to IAS 33 (in € per share) | | -0.63 |
| | | - 0.03 |

¹⁾ Of which result from equity valuation: € –18,590 thousand (previous year: € –22,783 thousand)

Interim balance sheet of the Heidelberg Group as of September 30, 2003

Assets

| es in € thousands | | | |
|---|------|-------------|-------------|
| | Note | 31-Mar-2003 | 30-Sep-2003 |
| Fixed assets | 9 | | |
| Intangible assets | | 265,842 | 262,927 |
| Tangible assets | | 687,042 | 656,659 |
| Financial assets ¹⁾ | | 204,521 | 172,493 |
| | | 1,157,405 | 1,092,079 |
| Current assets | | | |
| Inventories | 10 | 1,073,411 | 1,145,002 |
| Accounts receivable from customer financing | 11 | 860,389 | 787,340 |
| Other receivables and other assets | 11 | 1,068,601 | 906,283 |
| Marketable securities | | 316,270 | 338,475 |
| Cash and cash equivalents | | 82,596 | 68,943 |
| | | 3,401,267 | 3,246,043 |
| Deferred taxes | | 542,763 | 509,692 |
| Prepaid expenses | | 30,030 | 47,104 |
| | | 5,131,465 | 4,894,918 |

Equity and liabilities

| ures in € thousands | Note | 31-Mar-2003 | 30-Sep-2003 |
|---|------|-------------|-------------|
| Shareholders' equity / minority interests | 12 | | |
| Subscribed capital | | 219,926 | 219,926 |
| Capital reserve | | 947,804 | 947,804 |
| Revenue reserves | | 897,900 | 719,631 |
| Net loss – Heidelberg portion | | - 143,771 | - 132,636 |
| | | 1,921,859 | 1,754,725 |
| Minority interests | | 28,374 | 29,137 |
| | | 1,950,233 | 1,783,862 |
| Provisions | 13 | | |
| Provisions for pensions and similar obligations | | 559,471 | 575,083 |
| Tax provisions | | 199,471 | 190,179 |
| Other provisions | | 695,776 | 596,329 |
| | | 1,454,718 | 1,361,591 |
| Liabilities ²⁾ | 14 | 1,474,062 | 1,497,507 |
| Deferred taxes | | 207,334 | 208,119 |
| Deferred income | | 45,118 | 43,839 |
| | | 5,131,465 | 4,894,918 |

 Of which financial assets carried in accordance with the equity method of € 134,635 thousand (31-Mar-2003: € 159,054 thousand)

 $^{2)}\,$ Of which liabilities to banks of \in 957,239 thousand (31-Mar-2003: \in 796,477 thousand)

Development of shareholders' equity and minority interests ¹⁾

| ures in € thousands | | | Revenue reserves | | | | |
|--------------------------------|-------------------------------------|-----------------------------------|------------------------------|------------------------------------|-----------------------------------|--|---|
| | Subscribed capital ²⁾ | Capital- reserve ²⁾ | Other revenue reserves | Foreign currency translation | Market valuation per IAS 39 | Net profit or loss Heidelberg portion | Shares of the Heidelberg Group |
| April 1, 2002 | 219,926 | 947,804 | 897,151 | 225,264 | -20,147 | 199,474 | 2,469,472 |
| Dividend payment | _ | _ | _ | - | _ | - 120,272 | - 120,272 |
| Net profit | _ | _ | 79,202 | - | _ | - 67,772 | 11,430 |
| Foreign currency changes | _ | _ | _ | - 105,269 | _ | _ | - 105,269 |
| Market valuation per IAS 39 | _ | - | _ | - | - 39,610 | _ | - 39,610 |
| Consolidations/other changes | | _ | - 20,593 | | | | - 20,593 |
| September 30, 2002 | 219,926 | 947,804 | 955,760 | 119,995 | - 59,757 | 11,430 | 2,195,158 |
| April 1, 2003 | 219,926 | 947,804 | 923,700 | 44,881 | - 70,681 | -143,771 | 1,921,859 |
| Dividend payment ³⁾ | _ | _ | _ | - | _ | _ | - |
| Net profit or loss | _ | _ | - 143,771 | - | _ | 11,135 | -132,636 |
| Foreign currency changes | _ | _ | _ | - 51,846 | _ | _ | - 51,846 |
| Market valuation per IAS 39 | - | - | _ | - | 23,086 | _ | 23,086 |
| Consolidations/other changes | | _ | - 5,738 | - | _ | _ | - 5,738 |
| September 30, 2003 | 219,926 | 947,804 | 774,191 | - 6,965 | - 47,595 | - 132,636 | 1,754,725 |
| | | | | | | | |

¹⁾ Please refer to Note 12 for additional explanations

²⁾ of Heidelberger Druckmaschinen Aktiengesellschaft

³⁾ Dividend payment of Gallus Holding AG, St. Gallen

Consolidated cash flow statement of the Heidelberg Group

Fi

| rres in € thousands | 1-Apr-2002 | 1-Apr-2003 |
|--|-------------------|---------------------------------|
| | to 30-Sep-2002 | to 20 Son 2002 |
| Net profit ex loco | • | 30-Sep-2003 – 129,386 |
| Net profit or loss | 13,347 | - 129,300 |
| Depreciation and amortization/write-ups to fixed assets/ | 01 450 | 07 400 |
| reversal of negative goodwill | 91,458 | 87,408 |
| Change in pension provisions | 17,018 | 14,995 |
| Change in deferred taxes | - 49,948 | 20,734 |
| Result from the equity valuation | 32,299 | 36,059 |
| Result from the disposal of fixed assets | - 15,359 | - 4,368 |
| Cash flow | 88,815 | 25,442 |
| Change in other provisions | - 43,202 | - 91,517 |
| Change in customer financing | - 30,787 | 63,444 |
| Change in other net current assets | 74,915 | 8,648 |
| Change in other balance sheet items | - 20,548 | - 101,474 |
| Net cash generated from/used in operating activities | 69,193 | - 95,457 |
| Intangible assets/tangible assets | | |
| Investments | - 96,958 | - 75,042 |
| Proceeds from disposals | 9,922 | 19,729 |
| Acquisitions, shares in subsidiaries, loans | | |
| Investments/outflow of funds from changes | | |
| in the scope of the consolidation | - 63,520 | - 25,872 |
| Proceeds/expenditures from disposals | 2,757 | -713 |
| Outflow of funds from investment activity | - 147,799 | - 81,898 |
| Free cash flow | - 78,606 | - 177,355 |
| Dividend payment | - 122,184 | - 1,551 |
| Change in financial liabilities | 203,162 | 164,880 |
| Cash inflow from financing activity | 80,978 | 163,329 |
| Net change in cash and cash equivalents | 2,372 | - 14,026 |
| Cash and cash equivalents as of April 1 | 89,832 | 82,771 |
| Translation adjustments/ | | |
| changes in the scope of the consolidation | 3,625 | 418 |
| Net change in cash and cash equivalents | 2,372 | - 14,026 |
| Cash and cash equivalents as of September 30 | 95,829 | 69,163 |
| | | |

| Minority | Total |
|-----------|-----------|
| interests | |
| | |
| 513 | 2,469,985 |
| | |
| - 1,912 | - 122,184 |
| 1,917 | 13,347 |
| - 309 | - 105,578 |
| - | - 39,610 |
| 25,816 | 5,223 |
| 26,025 | 2,221,183 |
| | |
| 28,374 | 1,950,233 |
| -1,551 | -1,551 |
| 3,250 | - 129,386 |
| - 936 | - 52,782 |
| - | 23,086 |
| _ | - 5,738 |
| 29,137 | 1,783,862 |
| | |

Segment information of the Heidelberg Group April 1, 2003 to September 30, 2003

Segment information by division

| ures in € thousands | | | | |
|---|----------------|-----------------------|----------------|----------------|
| | | Digital ⁶⁾ | | Sheetfed |
| | 1-Apr-2002 | 1-Apr-2003 | 1-Apr-2002 | 1-Apr-2003 |
| | to 30-Sep-2002 | to 30-Sep-2003 | to 30-Sep-2002 | to 30-Sep-2003 |
| External sales | 113,674 | 104,087 | 1,414,508 | 1,056,150 |
| Depreciation ¹⁾ /value adjustments | 13,379 | 10,242 | 98,803 | 94,171 |
| R&D costs ²⁾ | 51,974 | 29,194 | 107,596 | 93,819 |
| Result of operating activities excluding restructuring cost | s – 38,255 | - 17,287 | 137,279 | - 6,347 |
| Restructuring costs | - | 2,301 | _ | 567 |
| Result from the equity valuation | - 32,299 | - 36,059 | _ | - |
| Investments in intangible and tangible assets | 30,507 | 4,887 | 57,958 | 60,158 |
| Book value of assets ^{3) 5)} | 194,448 | 163,538 | 1,412,185 | 1,472,985 |
| Liabilities ^{4) 5)} | 140,907 | 143,931 | 1,138,516 | 1,157,659 |
| Number of employees ⁵⁾ | 2,279 | 1,855 | 17,615 | 17,161 |

Segment information by region

| Figure | es in € thousands | | | | | | |
|--------|---------------------------------------|----------------|---------------------|----------------|----------------|----------------|----------------|
| | | Europe, Mido | lle East and Africa | | Eastern Europe | | North America |
| | | 1-Apr-2002 | 1-Apr-2003 | 1-Apr-2002 | 1-Apr-2003 | 1-Apr-2002 | 1-Apr-2003 |
| | | to 30-Sep-2002 | to 30-Sep-2003 | to 30-Sep-2002 | to 30-Sep-2003 | to 30-Sep-2002 | to 30-Sep-2003 |
| | External net sales | | | | | | |
| | by customer location | 806,208 | 566,616 | 151,591 | 150,059 | 462,394 | 394,730 |
| | Investments in intangible | | | | | | |
| | and tangible assets | 60,491 | 64,635 | 851 | 1,804 | 31,829 | 5,264 |
| | Book value of assets ^{3) 5)} | 1,373,722 | 1,411,137 | 59,866 | 81,335 | 427,031 | 388,310 |

| | Web Systems | | Postpress ⁶⁾ | н | eidelberg Group |
|----------------|----------------|----------------|-------------------------|----------------|-----------------|
| 1-Apr-2002 | 1-Apr-2003 | 1-Apr-2002 | 1-Apr-2003 | 1-Apr-2002 | 1-Apr-2003 |
| to 30-Sep-2002 | to 30-Sep-2003 | to 30-Sep-2002 | to 30-Sep-2003 | to 30-Sep-2002 | to 30-Sep-2003 |
| 187,022 | 160,723 | 188,012 | 188,492 | 1,903,216 | 1,509,452 |
| 27,773 | 16,263 | 6,185 | 6,590 | 146,140 | 127,266 |
| 18,073 | 13,043 | 10,783 | 16,228 | 188,426 | 152,284 |
| - 48,809 | - 49,167 | - 13,748 | - 20,434 | 36,467 | - 93,235 |
| - | 604 | - | 210 | - | 3,682 |
| - | - | - | - | - 32,299 | - 36,059 |
| 5,309 | 2,788 | 3,184 | 7,209 | 96,958 | 75,042 |
| 250,937 | 254,712 | 168,725 | 173,353 | 2,026,295 | 2,064,588 |
| 121,872 | 120,850 | 72,767 | 75,067 | 1,474,062 | 1,497,507 |
| 2,329 | 2,228 | 1,958 | 2,462 | 24,181 | 23,706 |

| | Latin America | | Asia/Pacific | н | leidelberg Group |
|----------------|----------------|----------------|----------------|----------------|------------------|
| 1-Apr-2002 | 1-Apr-2003 | 1-Apr-2002 | 1-Apr-2003 | 1-Apr-2002 | 1-Apr-2003 |
| to 30-Sep-2002 | to 30-Sep-2003 | to 30-Sep-2002 | to 30-Sep-2003 | to 30-Sep-2002 | to 30-Sep-2003 |
| 81,705 | 50,664 | 401,318 | 347,383 | 1,903,216 | 1,509,452 |
| 437 | 2,214 | 3,350 | 1,125 | 96,958 | 75,042 |
| 35,049 | 31,828 | 130,627 | 151,978 | 2,026,295 | 2,064,588 |

Segment information is generated on the basis of the management approach. Intersegmental sales are of minor financial importance and can therefore be ignored.

- ¹⁾ Excluding financial assets
- ²⁾ Including capitalized development costs but excluding depreciation during the financial year
- ³⁾ Including: intangible assets, tangible assets and inventories
- ⁴⁾ Value of liabilities in accordance with the consolidated balance sheet
- ⁵⁾ As of accounting date 30-Sep-2003 compared with 31-Mar-2003
- ⁶⁾ The positioning of the Mühlhausen plant within the segment presentation has changed from the previous year. Due to the transfer of the installation operations for inline finishing to Rochester within the framework of the restructuring measures, the business remaining at Mühlhausen has now been included in the Postpress Division (previous year: Digital Division)

Notes

1 Accounting and valuation policies

We present the Interim Financial Report of the Heidelberg Group according to IAS 34, which governs the rules for interim financial reporting. The financial data presented as of March 31, 2003 were not subject to any change in accounting and valuation policies. Income generated during the financial year due to seasonal, economic or other effects is not periodically deferred in the consolidated Interim Financial Statements of the Group. Expenses generated on an irregular basis during the financial year are deferred if they will also be deferred at the financial year-end.

Taxes on income are calculated according to the weighted average tax rate of the respective country for the overall financial year.

To increase the transparency of the Financial Report, we have combined certain items in the balance sheet and the income statement.

2 Scope of the consolidation

The consolidated financial figures of Heidelberger Druckmaschinen Aktiengesellschaft include all domestic and foreign companies in which Heidelberger Druckmaschinen Aktiengesellschaft directly or indirectly holds a majority of the voting rights or over which Heidelberger Druckmaschinen Aktiengesellschaft is in a position to exercise a controlling influence.

The scope of the consolidation is broken down as follows:

| | Total | Total |
|---|-------------|-------------|
| | 31-Mar-2003 | 30-Sep-2003 |
| Number of wholly consolidated companies | 91 | 90 |
| Number of non-consolidated companies | | |
| due to their minor significance | 34 | 35 |
| Number of companies measured according to the equity method | 2 | 2 |
| | 127 | 127 |

Compared with the previous year, the scope of the consolidation changed as follows:

- Initial consolidation: Heidelberg Postpress Packaging GmbH, Neuss, Germany; Heidelberg CIS OOO, Moscow, Russia.
- Deconsolidation/merger: Heidelberg Nigeria Ltd., Lagos, Nigeria; Heidelberg Lebanon S.A.R.L., Beirut, Lebanon; Heidelberg Used Equipment Ltd., Slough, UK.

The change of the scope of the consolidation had the following effects:

| | 2002/2003 | 2003/2004 |
|------------------------|-----------|-----------|
| Fixed assets | 31,808 | -7,129 |
| Current assets | 44,283 | 7,414 |
| Total assets | 76,091 | 285 |
| Shareholders' equity | 25,846 | _ |
| Liabilities | 50,245 | 285 |
| Equity and liabilities | 76,091 | 285 |
| Sales | 20,328 | 23,791 |
| Net profit | 11,151 | - 3,025 |
| | | |

Within the scope of the debt consolidation of Heidelberg CIS OOO, Moscow, the difference resulting from the set-off of the respective receivables and liabilities amounting to approximately € 9 million (before taxes) of former financial years was recorded with effect to the income statement.

3 Foreign currency changes

Due to exchange rate differences, the translation of the financial figures drawn up in foreign currencies had the following effect on the consolidated financial figures.

| | 2002/2003 | 2003/2004 |
|------------------------|-----------|-----------|
| Fixed assets | - 97,998 | -21,453 |
| Current assets | - 235,221 | - 59,094 |
| Assets | - 333,219 | - 80,547 |
| Shareholders' equity | - 181,439 | - 52,782 |
| Liabilities | - 151,780 | -27,765 |
| Equity and liabilities | - 333,219 | - 80,547 |
| | | |
| Sales | - 82,449 | - 130,190 |

4 Other operating income

| | 1-Apr-2002 to 30-Sep-2002 | 1-Apr-2003 to 30-Sep-2003 |
|--|---------------------------------|---------------------------------|
| Income from job research projects | 27,512 | 22,752 |
| Reversal of other provisions | 20,224 | 25,787 |
| Foreign exchange profits | 14,280 | 26,164 |
| Income from operating facilities | 5,245 | 6,428 |
| Income from disposals of intangible assets and tangible assets | 1,345 | 7,465 |
| Reversal of negative goodwill | 1,463 | 493 |
| Income from written-off receivables | 7,063 | 13,442 |
| Income resulting from deconsolidations of companies | 13,705 | _ |
| Sundry income | 34,451 | 40,955 |
| | 125,288 | 143,486 |

Foreign exchange profits result from the settlement of our hedging transactions.

5 Other operating expenses

| | 1-Apr-2002 to | 1-Apr-2003 to |
|--|------------------|------------------|
| | 30-Sep-2002 | 30-Sep-2003 |
| Other deliveries and services, | | |
| not included in the cost of materials | 89,446 | 64,142 |
| Rent and leases (excluding car fleet) | 41,741 | 46,601 |
| Special direct selling costs including freight charges | 45,254 | 38,713 |
| Travel expenses | 48,586 | 37,646 |
| Provisions for doubtful accounts and other assets | 52,022 | 39,365 |
| Additions to provisions (relates to several expense accounts) | 26,897 | 20,903 |
| Insurance expenses | 10,355 | 16,471 |
| IT expenses | 21,196 | 17,165 |
| Legal and consulting fees | 13,551 | 12,820 |
| Costs of mail and payment transactions | 12,325 | 9,861 |
| Public-sector fees and other taxes | 7,852 | 9,169 |
| Other research and development costs | 8,714 | 7,238 |
| License fees | 8,315 | 5,563 |
| Car fleet costs | 5,942 | 6,709 |
| Expenses from operating facilities | 5,947 | 6,159 |
| Exchange rate losses | 6,494 | 3,719 |
| Office supplies, newspapers, technical literature | 3,805 | 3,128 |
| Commissions | 5,928 | 2,353 |
| Losses from disposals of intangible assets and tangible assets | 1,244 | 1,618 |
| Other overhead costs | 61,003 | 67,533 |
| | 476,617 | 416,876 |
| | | |

6 Restructuring costs

The expenses for restructuring amount to € 3,682 thousand. These are largely expenditures that could not be added to provisions during financial year 2002/2003. An explanation of the restructuring is included in the presentation of the asset, financial and income position in the Management Report.

7 Financial result

| | 1-Apr-2002 to 30-Sep-2002 | 1-Apr-2003 to 30-Sep-2003 |
|--|---------------------------------|---------------------------------|
| Result from the equity valuation | - 32,299 | - 36,059 |
| Income from the specialized investment funds | 4,626 | 8,359 |
| Other result | 1,015 | 2,924 |
| Result from financial assets and marketable securities | - 26,658 | -24,776 |
| Other interest and similar income | 59,399 | 47,542 |
| Interest and similar expenses | 46,834 | 39,936 |
| Net interest income | 12,565 | 7,606 |
| | - 14,093 | - 17,170 |

8 Earnings per share

The earnings per share are calculated by dividing the net profit to which the shareholders of Heidelberg are entitled by the weighted average number of outstanding shares during the period (2003/2004: 85,908,480 shares). There is no difference between the diluted and undiluted earnings per share.

9 Fixed assets

| | Intangible | Tangible | Financial | Total |
|---|------------|-----------|-----------|-----------|
| | assets | assets | assets | |
| Cost of acquisition or manufacturing costs March 31, 2003 | 506,761 | 2,524,191 | 342,235 | 3,373,187 |
| Cost of acquisition or manufacturing costs September 30, 2003 | 512,342 | 2,498,315 | 345,036 | 3,355,693 |
| Accumulated depreciation March 31, 2003 | 240,919 | 1,837,149 | 137,714 | 2,215,782 |
| Accumulated depreciation September 30, 2003 | 249,415 | 1,841,656 | 172,543 | 2,263,614 |
| Book values March 31, 2003 | 265,842 | 687,042 | 204,521 | 1,157,405 |
| Book values September 30, 2003 | 262,927 | 656,659 | 172,493 | 1,092,079 |

10 Inventories

| | 31-Mar-2003 | 30-Sep-2003 |
|---|-------------|-------------|
| Raw materials, consumables and supplies | 222,523 | 196,770 |
| Work and services in process | 303,054 | 372,879 |
| Manufactured products and merchandise | 540,975 | 567,494 |
| Payments on account | 6,859 | 7,859 |
| | 1,073,411 | 1,145,002 |

11 Receivables

and other assets

| | 31-Mar- | | of which term | to maturity | 30-Sep- | | of which term | to maturity |
|--|-----------|-----------|---------------|-------------|----------|----------|---------------|-------------|
| | 2003 | 1 year | from 1 to | over | 2003 | 1 year | from 1 to | over |
| | | or less | 5 years | 5 years | | or less | 5 years | 5 years |
| Receivables from customer financing | 860,389 | 184,957 | 410,160 | 265,272 | 787,340 | 181,458 | 386,807 | 219,075 |
| | | | | | | | | |
| Trade receivables | 813,358 | 810,581 | 2,777 | | 622,729 | 621,692 | 1,037 | |
| Receivables from | | | | | | | | |
| affiliated enterprises | 35,496 | 34,810 | 686 | - | 26,674 | 22,577 | 4,097 | - |
| Receivables from | | | | | | | | |
| associated companies/joint ventures | 24,689 | 24,689 | - | - | 25,601 | 25,601 | - | - |
| Other assets | 195,058 | 150,767 | 27,010 | 17,281 | 231,279 | 190,513 | 33,021 | 7,745 |
| – of which | | | | | | | | |
| tax reimbursement claims | (56,871) | (56,865) | (6) | () | (91,715) | (91,711) | (4) | (-) |
| of which loans granted | (588) | (283) | (279) | (26) | (761) | (396) | (331) | (34) |
| – of which | | | | | | | | |
| derivative financial instruments | (44,574) | (34,237) | (10,337) | () | (37,942) | (15,435) | (22,507) | (-) |
| – of which | | | | | | | | |
| deferred interest payments | (9,148) | (6,066) | (3,082) | () | (9,762) | (9,691) | (71) | () |
| | 1,068,601 | 1,020,847 | 30,473 | 17,281 | 906,283 | 860,383 | 38,155 | 7,745 |

12 Shareholders' equity/ minority interests

As of the reporting date, Heidelberger Druckmaschinen Aktiengesellschaft does not hold any treasury stock.

RWE Aktiengesellschaft, Essen, holds an indirect participation in Heidelberger Druckmaschinen Aktiengesellschaft amounting to 50.016 percent of the voting shares as of the reporting date.

The dividend payment comprises the distribution to the minority shareholders of Gallus Holding AG, St.Gallen, Switzerland.

13 Provisions

| | 31-Mar- | | | Maturity | 30-Sep- | | | Maturity |
|------------------------------|-----------|---------|-----------|----------|-----------|---------|-----------|----------|
| | 2003 | 1 year | from 1 to | over | 2003 | 1 year | from 1 to | over |
| | | or less | 5 years | 5 years | | or less | 5 years | 5 years |
| Provisions for pensions | | | | | | | | |
| and similar obligations | 559,471 | 33,002 | 75,953 | 450,516 | 575,083 | 37,534 | 76,567 | 460,982 |
| Tax provisions | 199,471 | 25,199 | 174,272 | _ | 190,179 | 13,071 | 177,108 | |
| Other provisions | | | | | | | | |
| arising from sales | | | | | | | | |
| and service activities | 197,570 | 171,311 | 15,379 | 10,880 | 179,110 | 171,558 | 7,188 | 364 |
| arising from human resources | 346,681 | 276,777 | 50,099 | 19,805 | 294,783 | 226,387 | 48,857 | 19,539 |
| arising from | | | | | | | | |
| research and development | 15,141 | 15,141 | | - | 8,719 | 8,719 | | |
| Other | 136,384 | 128,257 | 7,160 | 967 | 113,717 | 104,924 | 7,473 | 1,320 |
| | 695,776 | 591,486 | 72,638 | 31,652 | 596,329 | 511,588 | 63,518 | 21,223 |
| | 1,454,718 | 649,687 | 322,863 | 482,168 | 1,361,591 | 562,193 | 317,193 | 482,205 |

14 Liabilities

| | 31-Mar- | | of which term | to moturity | 20 Com | | of which torm | to moturity |
|---|-----------|-----------|---------------|-------------|-----------|-----------|-----------------|-------------|
| | | | | to maturity | 30-Sep- | | of which term t | tomaturity |
| | 2003 | 1 year | from 1 to | over | 2003 | 1 year | from 1 to | over |
| | | or less | 5 years | 5 years | | or less | 5 years | 5 years |
| To banks | 796,477 | 786,494 | 9,919 | 64 | 957,239 | 942,243 | 14,932 | 64 |
| Advance payments received on orders | 97,408 | 97,408 | | - | 100,618 | 100,580 | 38 | - |
| Trade payables | 274,952 | 270,633 | 4,311 | 8 | 186,299 | 182,779 | 3,520 | - |
| Arising from the acceptance | | | | | | | | |
| of drawn bills and the issue of own bills | 5,546 | 5,546 | - | - | 4,342 | 4,342 | - | - |
| To affiliated enterprises | 8,382 | 6,699 | 1,683 | - | 11,215 | 9,556 | 1,659 | - |
| To associated companies/ | | | | | | | | |
| joint ventures | 945 | 945 | - | - | 655 | 655 | - | - |
| Other liabilities | 290,352 | 224,527 | 38,221 | 27,604 | 237,139 | 196,330 | 15,309 | 25,500 |
| of which derivative | | | | | | | | |
| financial instruments | (49,864) | (7,100) | (15,160) | (27,604) | (41,372) | (5,502) | (10,370) | (25,500) |
| of which taxes | (54,999) | (54,999) | (-) | (–) | (39,231) | (39,231) | (-) | () |
| of which relating | | | | | | | | |
| to social security | (33,264) | (33,264) | () | (-) | (28,412) | (28,412) | () | () |
| | 1,474,062 | 1,392,252 | 54,134 | 27,676 | 1,497,507 | 1,436,485 | 35,458 | 25,564 |

An underwriting syndicate under the management of Commerzbank AG and Deutsche Bank AG has granted Heidelberg a five-year revolving credit facility in the amount of € 750 million. Short-term liabilities to financial institutions (with a term to maturity of up to one year) amounting to € 942,243 thousand (31-Mar-03: € 786,494 thousand) include credit totaling € 314,206 thousand (31-Mar-03: € 428,575 thousand) under this long-term committed credit line.

15 Contingent liabilities and other financial liabilities

| | 31-Mar-2003 | 30-Sep-2003 |
|---|-------------|-------------|
| Liability arising from the endorsement of bills of exchange | 179 | 282 |
| Guarantees and warranties | 296,535 | 300,587 |
| | 296,714 | 300,869 |

Contingent liabilities primarily include guarantees provided for the liabilities of third parties in connection with long-term customer financing. Other financial liabilities are broken down as follows:

| | 31-Mar- | | | Maturity | 30-Sep- | | | Maturity |
|-------------------------------|---------|---------|-----------|----------|---------|---------|-----------|----------|
| | 2003 | 1 year | from 1 to | over | 2003 | 1 year | from 1 to | over |
| | | or less | 5 years | 5 years | | or less | 5 years | 5 years |
| Operating lease relationships | | | | | | | | |
| Minimum lease payments | 409,243 | 55,874 | 94,260 | 259,109 | 444,943 | 50,416 | 117,852 | 276,675 |
| Other | | | | | | | | |
| Orders for investments | 26,930 | 26,930 | - | - | 35,057 | 35,057 | - | - |
| Future lease obligations | 77,360 | 17,824 | 50,119 | 9,417 | 71,685 | 17,163 | 49,261 | 5,261 |
| Additional obligations | 14,776 | 14,746 | 30 | - | 6,490 | 6,435 | 55 | _ |
| | 119,066 | 59,500 | 50,149 | 9,417 | 113,232 | 58,655 | 49,316 | 5,261 |
| | 528,309 | 115,374 | 144,409 | 268,526 | 558,175 | 109,071 | 167,168 | 281,936 |

16 Supervisory Board/ Management Board The members of the Supervisory Board and the Management Board are listed on page 28.

17 Important events occurring after the reporting date There were no important events occurring after the reporting date.

Heidelberg, October 2003

The Management Board

Interim income statement of the Heidelberg Group Quarterly overview

Interim income statement

| res in € thousands | 1-Apr-2003 | 1-Jul-2003 | 1-Apr-2003 |
|--------------------------------------|-------------|-------------|-------------|
| | to | to | to |
| | 30-Jun-2003 | 30-Sep-2003 | 30-Sep-2003 |
| Net sales | 718,160 | 791,292 | 1,509,452 |
| Change in inventories | 19,264 | 37,146 | 56,410 |
| Other own work capitalized | 19,821 | 17,324 | 37,145 |
| Total operating performance | 757,245 | 845,762 | 1,603,007 |
| | | | 1 40 400 |
| Other operating income | 90,884 | 52,602 | 143,486 |
| Cost of materials | 328,191 | 362,528 | 690,719 |
| Personnel expenses | 333,683 | 310,549 | 644,232 |
| Depreciation and amortization | 44,370 | 43,531 | 87,901 |
| Other operating expenses | 201,010 | 215,866 | 416,876 |
| Result of operating activities | | | |
| excluding restructuring costs | - 59,125 | - 34,110 | - 93,235 |
| Restructuring costs | 367 | 3,315 | 3,682 |
| Result of operating activities | | | |
| including restructuring costs | - 59,492 | - 37,425 | - 96,917 |
| Result from financial assets | | | |
| and marketable securities | - 13,819 | - 10,957 | - 24,776 |
| Net interest income | 3,290 | 4,316 | 7,606 |
| Financial result | - 10,529 | -6,641 | - 17,170 |
| Income before taxes | - 70,021 | - 44,066 | - 114,087 |
| Taxes on income | 6,794 | 8,505 | 15,299 |
| Net loss | - 76,815 | - 52,571 | - 129,386 |
| Minority interests | 1,388 | 1,862 | 3,250 |
| Net loss – Heidelberg portion | - 78,203 | - 54,433 | - 132,636 |
| Earnings per share | | | |
| according to IAS 33 (in € per share) | -0.91 | -0.63 | -1.54 |

The Supervisory Board

Dr. Klaus Sturany Chairman

Dr. Dietmar Kuhnt Chairman – through September 12, 2003 –

Josef Pitz* Deputy Chairman of the Supervisory Board

Hans-Jürgen Bauer* - through September 12, 2003 -

Martin Blessing - since September 12, 2003 -

Prof. Dr. Clemens Börsig

Roland Eisenbarth* - through September 12, 2003 -

Dr. Michael Endres – through September 12, 2003 –

Wolfgang Flörchinger* – since September 12, 2003 –

Dietrich-Kurt Frowein – through September 12, 2003 –

Martin Gauß*

Uwe Heddendorp – through September 12, 2003 –

Dr. Jürgen Heraeus

Gunther Heller* – since September 12, 2003 –

Berthold Huber*

Johanna Klein* – since September 12, 2003 –

Pat Klinis*

Robert J. Koehler – since September 12, 2003 –

Uwe Lüders – since September 12, 2003 –

Dr. Gerhard Rupprecht

Rainer Wagner*

Helmut Weber* – through September 12, 2003 –

Jan Zilius - since September 12, 2003 -

Committees of the Supervisory Board

Management Committee Dr. Klaus Sturany Josef Pitz Martin Blessing Martin Gauß Berthold Huber Dr. Gerhard Rupprecht Mediation Committee under Article 27 Subsection 3 of the Codetermination Act Dr. Klaus Sturany Josef Pitz Martin Blessing Wolfgang Flörchinger

Committee on Arranging Personnel Matters of the Management Board Dr. Klaus Sturany Josef Pitz Dr. Gerhard Rupprecht

Audit Committee Dr. Jürgen Heraeus Prof. Dr. Clemens Börsig Pat Klinis Rainer Wagner

The Management Board

Bernhard Schreier Chairman

Dr. Herbert Meyer

Wolfgang Pfizenmaier

Holger Reichardt

Dr. Klaus Spiegel

* Employee Representative

Financial Calendar

| January 27, 2004 | Publication of 3rd Quarter Figures |
|------------------|---|
| April 27, 2004 | Publication of Preliminary Figures for the Financial Year 2003/2004 |
| June 8, 2004 | Annual Press Conference, Analysts' and Investors' Conference |
| July 21, 2004 | Annual General Meeting |
| July 21, 2004 | Annual General Meeting |

Subject to change

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